San Juan County Public Hospital District #2 Dba Lopez Island Hospital District (LIHD)

Board of Commissioners – Strategic Planning Board Meeting May 12, 2021 REMOTE MEETING DUE TO COVID-19 Zoom Video/Audio 3:00 – 5:00 pm Minutes

Commissioners Present

Staff

Albert Berger, Board Secretary Christa Campbell Iris Graville, Board President James Orcutt Steven Greenstein Superintendent Anne Presson

Commissioners Absent

Consultant

None

Jody Carona, HFPD

I. Call to Order

The meeting was called to order at 3:02 pm by the Chair, President Graville. President Graville started with a land acknowledgment to recognize the traditional land of the Coast Salish.

II. Public Comment

There was no public comment at this time.

III. Strategic Planning

The District's Consultant, Jody Carona, spent time diving deeper into the foundation elements that were discussed briefly at the April meeting when the group discussed some of the background of when and why the LIHD was formed.

The Board revisited the Mission Statement and what it means to be "island-appropriate." This included whether there was reason to define a set of "essential services." Carona provided insights into other models and payment structures, such as Critical Access Hospitals and Provider-Based Rural Health Clinics (PB-RHC), and how recent changes by CMS could impact the payment structure going forward.

There was consensus around the need to be realistic as far as what can be offered based on the rural and remote nature of the community. Recognition that being remote and requiring a ferry, as opposed to simply being remote and needing to travel over a mountain pass mean very different things.

Concerns were also raised as to how the community is preparing for Dr. Wilson's eventual retirement

SJCPHD#2: Lopez Island Hospital District Special Board Meeting Minutes May 12, 2021

and how various models and/or partnership could impact the LIHD's ability to recruit. There was also agreement that providers must be willing and able to accommodate a combination of primary and urgent care, as well as after-hours coverage in combination with EMS.

Carona also mentioned a new Medicare designation, a Rural Emergency Medical Center. If a facility meets certain requirement (still to be determined but including 24/7 access), there could be enhanced reimbursement. This could include the possibility of having primary care reimbursed at the higher critical access hospital (CAH) rate. Carona will continue to gather information and share updates with the Board.

The Board had a short discussion to gauge interest in creating a Vision Statement, which is more aspirational and forward-looking than the Mission Statement. This will also include a list of LIHD Values that defines what the Board will hold themselves to and wants to be known for, and directs how we do business. Carona and Superintendent Presson will work on drafting something for Board review at the June Strategic Planning meeting.

The Board discussed the need to be able to determine if the care being delivered meets established quality standards. They also hope to determine in the Focus Groups various elements in the current system to include: UW Brand, Accessibility, and Convenience.

The meeting wrapped up with a discussion around data needs. Carona will provide Presson with a list of data elements for UW to consider so it can be shared on an upcoming call with the UW leadership. On one of the slides for inpatient care, Carona will add SCCA and Harborview. Peggy Means asked that any request for data from the Lopez Island Physical Therapy practice be in writing with a timeline. She suggested they will need approximately six weeks lead time for quality data.

IV. Public Comment

There was no public comment at this time.

V. Commissioner Comments

There were no Commissioner comments at this time.

VI. Upcoming Meetings

The next Operations meeting with UW will be held on Monday, May 24^{th} . The next Regular Meeting of the LIHD is scheduled for May 26^{th} from 4-6 pm.

VII. Adjourn

MOVED by Commissioner Campbell, seconded by Commissioner Berger to adjourn the meeting at 5:16 pm. VOTE: 5:0:0. Motion Carried.