



Wednesday, October 28, 2020
Board of Commissioners Regular Meeting

San Juan County Public Hospital District #2

Dbá Lopez Island Hospital District

4:30 pm – 6:30 pm

Join Zoom Meeting

<https://us02web.zoom.us/j/83273616111?pwd=R20xNEhCenJ2aktmeFBkVHNOM1IHZz09>

Dial by Phone: +1 253 215 8782

Meeting ID: 832 7361 6111

Passcode: 063644

One tap mobile

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1. Opening Items (4:30)

Subject

A. Call to Order

Meeting

Oct 28, 2020 - Board of Commissioners Regular Meeting

Category

1. Opening Items (4:30)

Access

Public

Type

Action, Information, Procedural

Recommended Action The meeting will be called to order by the Board Chair once there is a quorum.

The Board Chair will call the meeting to order when there is a quorum of the Commissioners present.

NOTE: The LIHD is complying with the Governor's Proclamation 20-28.11 specific to the Open Public Meetings Act and Public Records Act restrictions, which currently remain in place until November 9, 2020.

Subject

B. Public Comment

Meeting

Oct 28, 2020 - Board of Commissioners Regular Meeting

Category

1. Opening Items (4:30)

Access

Public

Type

Information, Procedural

The purpose of the public comment period is for the public to inform the Commissioners about their views on matters before the Board. The views expressed by the Public are very important to the Board. This item is not intended for debate and discussion with the public. Public comments will be limited to three (3) minutes.

The Agenda includes a second Public Comment period at the end of the close of the meeting.

2. Consent Agenda

Subject A. Draft Regular Board Meeting Minutes

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 2. Consent Agenda

Access Public

Type Action (Consent), Minutes

Recommended Action Approval as part of the Consent Agenda

The September 23, 2020 Regular Board Meeting Minutes and October 8, 2020 Special Board Meeting Minutes have been reviewed by the Board Secretary and are submitted for approval as part of the Consent Agenda.

File Attachments

[2020_09_23 LIHD Regular Minutes_Draft.docx \(41 KB\)](#)

[2020_10_08 LIHD Special Minutes_Draft.docx \(39 KB\)](#)

Subject B. AP Voucher Reports

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 2. Consent Agenda

Access Public

Type Action (Consent), Information

Recommended Action Approve as part of the Consent Agenda.

The following AP Voucher Reports have been approved by the LIHD Auditing Officer and are submitted to the Board for final approval.

9/25 in the amount of \$1,315.34

10/24 in the amount of \$2,626.94

File Attachments

[2020-09-25 LIHD AP Report_signed.pdf \(371 KB\)](#)

[2020-10-24 LIHD AP Report_signed.pdf \(372 KB\)](#)

Subject C. Approval of Consent Agenda

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 2. Consent Agenda

Access Public
 Type Action (Consent)

Recommended Action Recommend approval of items on the Consent Agenda.

The Board Chair will ask if there is any reason to take an item off of the Consent Agenda. Documentation concerning these items has been provided in advance to assure a thorough review. If there are no items to be moved or if all requested items have been moved, the Chair will list what items remain and move to adopt the Consent Agenda.

3. Clinic & PT Updates (4:45 - 5:00)

Subject A. UW Medicine Lopez Island Clinic Update
 Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 3. Clinic & PT Updates (4:45 - 5:00)
 Access Public
 Type Discussion, Information

Dr. Wilson, Clinic Chief, and Crystal Rovente, Clinic Manager, will provide their monthly update on Clinic operations and care delivery. This will include an overview of any staffing updates, and how/if the flu clinics are impacting operations.

There have also been some questions recently about COVID testing, both symptomatic and asymptomatic. The Clinic Manager will be asked to provide an update on any changes in testing protocols, specifically for registered versus non-registered community members in either category.

Subject B. Lopez Island Physical Therapy (LIPT) Update
 Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 3. Clinic & PT Updates (4:45 - 5:00)
 Access Public
 Type Discussion, Information

Representatives from LIPT will provide their monthly update on operations and care delivery as they continue to adjust to challenges brought about by COVID.

4. Committee Reports (5:00 - 5:05)

Subject A. Finance Committee
 Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 4. Committee Reports (5:00 - 5:05)
 Access Public
 Type Action, Information, Reports

The Finance Committee will review: (1) Updated Financials from LIPT; (2) Updated LIHD FY '21 Budget & Levy; and (3) status of the GO Bond Refinance.

Lopez Island Physical Therapy - LIPT provided their Q'3 Financial Report, which includes projections for the remainder of the year. The practice is requesting \$3,039 in support for Q'3 2020, which will bring their YTD support payment to \$29,522. When taking out the January 2020 payment of \$6,886, which was associated with Q'4 2019, the YTD subsidy of \$22,636 is compared to the FY '20 budget of \$30,000. This leaves a balance of \$7,364 to be paid in Q'4.

LIHD FY'21 Budget - the budget and associated Levy will be reviewed in advance of the November 11th Special Meeting. An updated budget document is attached which reflects the new amortization schedule and a few other changes since the Board review on October 8th. Superintendent Presson will highlight and walk through those updates in the meeting.

GO Bond - the Finance Committee has been working with Islanders Bank and the bond attorney. A revised Resolution that reflects the reduced interest rate provided by the bank will be presented to the Board for action.

File Attachments

2020_Q'3 Budget to Actual LIPT.pdf (2,299 KB)

SAN JUAN COUNTY PUBLIC HOSPITAL DISTRICT NO. 2--Amending LTGO Resolution

2020_USW_Active01_503811513_1 (003).DOCX (32 KB)

2020_10_28 SJCPHD#2 2020 Budget Spread Sheet DRAFTv6.xlsx (41 KB)

2020_10_28 18_year Amortization Schedule Rate Reduction_FINAL.pdf (18 KB)

Subject **B. Quality Committee - No Report**

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 4. Committee Reports (5:00 - 5:05)

Access Public

Type Discussion, Information

Subject **C. Communications Committee**

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 4. Committee Reports (5:00 - 5:05)

Access Public

Type Discussion, Information

The Committee published the Fall issue of HealthMatters 2.0 on schedule. It will be in the 10/28 issue of the Weekly and will also be distributed at various locations and online.

The final layout is attached.

File Attachments
 2020_10 Health Matters 2.0 Fall 2020.pdf (344 KB)

5. Old Business - (5:05 - 5:45)

Subject **A. San Juan County Community Based Long-Term Care Network**

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 5. Old Business - (5:05 - 5:45)

Access Public

Type Discussion, Information

Superintendent Presson will provide an update on the status of the Health Resources and Services Administration (HRSA) planning grant. Following our last Board meeting, we were surprised to get notice that HRSA has now awarded the grant. Superintendent Presson is working with the other stakeholders and consultant to determine details moving forward.

The initial objectives of the HRSA grant, when submitted last November, are summarized below. Since it was to be the first step in the larger project, there is quite a bit of overlap with the Care Coordination Grant that was also awarded.

The Planning Grant will in essence allow the LTC Network to gather data and work with key community stakeholders to identify future governance of the LTC initiatives. Much of the work of PIMC/SJC PHD#1/Interisland Health Care Foundation/AWAPHD thus far has been in gathering data for feasibility and financial modeling. This planning grant will allow us as a County to grow these plans and better identify future goals.

The work as written included:

- Determine the governance and organizational structure i.e.: (501 (c) (3) or LLC) that will best support the development of the infrastructure necessary to meet project goals and objectives, and then formally establish the San Juan County Community-Based Long-Term Care Network.
- Evaluate the current community-based long-term care delivery system to identify service gaps, resources needed, and any existing capacity that can be redeployed.
- Identify and evaluate innovative and evidence-based delivery models to support identified gaps and resource needs.
- Determine the financial feasibility of and reimbursement/funding mechanisms to support the defined care delivery model.
- Develop a strategic plan incorporating priorities, goals and objectives of the Network, and address timing for the planned implementation of new delivery and payment models.

File Attachments
 2020_10_28 BudgetNarrative.docx (14 KB)
 2020_10_28 San Juan LTC Feasibility Grant Overview.pdf (291 KB)

Subject **B. Communicating Sensitive Information - Draft Policy & Procedure**

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 5. Old Business - (5:05 - 5:45)

Access Public

Type Discussion

At the August Regular Meeting, there was agreement to create a Policy to enable the Board to be clear on how complaints/concerns brought to Commissioners and/or community partners, as well as complaints raised during the public comment portion of commission meetings are handled. The intent is not to censor complaints or criticism but rather to respond in a manner that seeks a positive resolution.

A first draft of such a policy and procedure will be reviewed with the Board.

File Attachments
[2020_10_28 LIHD Communicating Issues_Draft_v2.docx \(497 KB\)](#)

6. Operations Reports- (5:45 - 6:00)

Subject A. Monthly Financial Reports

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 6. Operations Reports- (5:45 - 6:00)

Access Public

Type Reports

The Superintendent will review the LIHD's financial status based on SJC's financial management reporting through September 30, 2020. Also provided is a status of Property Tax Receivables as of 10/20/20.

The Board will adopt Resolutions for the FY '21 Budget and Levy following hearing for both at the Special Board meeting on November 11, 2020. The Preliminary Calculation from the SJC Assessor that was used in determining the estimated property tax is attached.

The Preliminary Total Assessed Value for 2020 is \$1,306,619,016. When compared to 2019 of \$1,274,852,325 (certified in Dec 2019) or a 2.5% increase in valuation.

File Attachments
[2020_10_01 Assessor Prelim Cals.pdf \(73 KB\)](#)
[6534_2020_09 Treasurer Mo Report.pdf \(72 KB\)](#)
[6531_2020_09 Treasurer Mo Report.pdf \(73 KB\)](#)
[2020_10_20 Recivable Summary.pdf \(43 KB\)](#)
[6531_2020_09 Revenue Detail.pdf \(105 KB\)](#)
[6534_2020_09 Revenue Detail.pdf \(98 KB\)](#)
[6531_2020_09 Expenditure Status.pdf \(109 KB\)](#)
[6534_2020_09 Expenditure Status.pdf \(101 KB\)](#)

Subject	B. Hospice of the Northwest
Meeting	Oct 28, 2020 - Board of Commissioners Regular Meeting
Category	6. Operations Reports- (5:45 - 6:00)
Access	Public
Type	Discussion, Information

Hospice of the Northwest has been a vital anchor for San Juan County and 3 other counties —Snohomish, Island, and Skagit—for decades. People with life-limiting illnesses, their families and circles of support have been receiving exceptional care by dedicated interdisciplinary staff and volunteers who commit their lives and hearts to making sure all experience their mission: Compassion and Dignity for Every Moment of Life.

All the way around Hospice of the Northwest is a valuable organization that is unmatched in the county, state or nation.

Superintendent Presson was contacted by the RN who supports Lopez and Orcas and advised that the two Skagit public healthcare districts who own Hospice of the Northwest (Skagit Regional Health Care District #1 and United General District 304) are in discussions to sell Hospice of the Northwest to the for-profit, private equity-owned organization Bristol Hospice.

Employees have shared the following concerns with this potential new owner:

Firstly, the company that owns Bristol is Webster Equity Partners which has been buying up multiple hospices and who has already purchased 3 hospice organizations this year. According to Webster's own website no one – NO ONE – on their team has any healthcare experience. They have experience buying healthcare organizations, but no experience working within them or understanding what it takes to provide quality care to people; especially those at the most critical and difficult times in their lives.

This is an increasing trend across the country with many for-profit, venture- and equity- based firms buying hospices because they can be made profitable by cutting staff and services, admitting the least expensive patients, and taking in more and more Medicare money. This is wrong on so many levels.

Secondly, an informal survey of present and former employees of Bristol and the hospices they have purchased across several states has revealed this purchase would likely result in a **significant reduction of quality of care** by:

- Reducing the number of staff across all disciplines, which includes reducing MDs
- Increasing caseloads across all disciplines
- Limiting home health aide care
- Terminating research
- Ending community education and support
- **Elimination of services to certain areas, like San Juan, Whidbey and Camano Islands** because of higher costs

Some of the critical services Hospice of the Northwest currently provides, which are often not provided by other hospices would likely be eliminated. This includes: volunteers and complementary therapies such as massage and music. We are able to provide the community with these services, as well as extra services like special equipment and others considered "out of the ordinary" for hospice because these are funded by Hospice of the Northwest Foundation. **The Foundation is strongly supported by the community, and our relationship would be severed** if Hospice of the Northwest is purchased by a for-profit corporation.

Also, community bereavement would be discontinued. This support is widely available and used by many community members, not just those whose loved ones were on Hospice of the Northwest services. This will be a huge loss to people struggling with grief. We get referrals from physicians, therapists, and word of mouth. **Where will these people go?**

As reported by an employee of Bristol, from an office in Colorado that was purchased this year:

"They cannot seem to retain staff, and it feels like everyone is jumping ship the more Bristol policies are enacted. They are cutting positions and placing more responsibilities on middle management that are not realistic, which consequently adds significant stress to those delivering direct care, and our patients feel it. We lost so many solid nurses that had decades of experience and people now bet on who is going to leave next. What was a thriving, successful hospice that valued patient-centered care and the employees who delivered it has evolved into a corporate-centered, dysfunctional business. Bristol is owned by Webster Capital, a private equity firm based in the northeast. It appears they are buying up everything they can. It's not surprising that cost cutting and increased profitability have taken center stage while patient care is left somewhere on the backburner. Meanwhile, we failed two rounds of Medicare review and are currently going through our third round."

Time and time again, results from corporate buyouts of hospices like Hospice of the Northwest have proven that quality of care declines significantly. Our community has strongly supported Hospice of the Northwest over the years because of the quality and compassionate care they receive. A company with a primary goal of sustained and increased profitability is not going to care for our community the way we do.

Finally, as employees of Hospice of the Northwest we are proud of our work, and have been faithful to its mission, supporting our patients and families by making sure our care is the very best! Especially in recent times when so much has been asked of healthcare workers, we have gone even further to advocate for our families and patients to receive the best care from every member of our team regardless of their living situation or COVID status.

Subject C. Articles of Interest - no articles

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 6. Operations Reports- (5:45 - 6:00)

Access Public

Type Information

The Superintendent provides industry articles to provide insights into health care delivery that could help inform future policies and/or programs.

7. New Business (6:00 - 6:05)

8. Community Partner Updates (6:05 - 6:25)

Subject A. Community Partner Updates

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 8. Community Partner Updates (6:05 - 6:25)

Access Public

Type Discussion, Information

Not all Community Partners present at every meeting. Due to this being an abbreviated meeting, partners will be asked to limit their update to 3 minutes and focus on time sensitive items that need to be surfaced prior to the next Regular Board meeting.

Organizations reporting MAY include any of the following:

- CWMA
- Lopez Island Fire & Rescue
- Lopez Island Family Resource Center
- Lopez Island Pharmacy

The purpose of this item is to have representatives from organizations in the community report on their activities that support and/or contribute to the physical and emotional wellbeing of Lopezians. The intent is to inform the Commissioners of their work, and to allow Commissioners the opportunity to ask questions for clarification. These reports are not intended to be open for debate and/or discussion with the public. If members of the public have questions they will be instructed to follow-up directly with the presenter after the Board meeting.

9. Closing Items (6:25 - 6:30)

Subject A. Public Comment

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting

Category 9. Closing Items (6:25 - 6:30)

Access Public
 Type Information, Procedural

The purpose of the public comment period is for the public to inform the Commissioners about their views on matters before the Board. Since there could be items discussed during the Board meeting that inform the public and leave them wanting to comment, a second Public Comments period has been added to the standard Agenda format for 2020.

Similar to the Public Comment at the start of the meeting, this item is not intended for debate and discussion with the public. Public comments will be limited to three (3) minutes.

Subject B. Commissioner Comments

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 9. Closing Items (6:25 - 6:30)
 Access Public
 Type Discussion, Information

Commissioners will report on any meetings they attended in their official capacity, or other items of interest they would like to share with the Board that weren't addressed in one of the formal Agenda items.

Subject C. Upcoming Meetings and Key Activities

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 9. Closing Items (6:25 - 6:30)
 Access Public
 Type Information

A list of upcoming Board and Committee meetings will be discussed.

Subject D. Adjourn

Meeting Oct 28, 2020 - Board of Commissioners Regular Meeting
 Category 9. Closing Items (6:25 - 6:30)
 Access Public
 Type Action, Procedural